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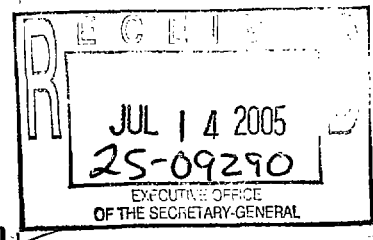
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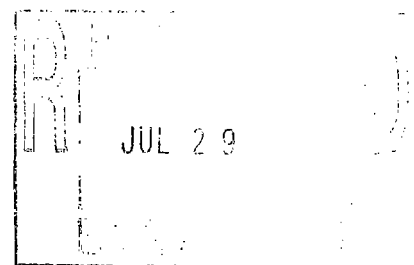
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## Note to the Secretary-General

### Working Group on DPKO-World Bank strategic cooperation

1. During my meeting of 28 March with then World Bank President, James Wolfensohn, we agreed to initiate a short-term working group to develop proposals for strategic areas of future cooperation between DPKO and the World Bank. We proposed that this group would report back after 90 days with concrete ideas for developing strategic cooperation.
2. DPKO's Peacekeeping Best Practices Section led the UN effort in this working group which involved a series of exchanges between DPKO and the World Bank on thematic issues as well as discussions on specific post-conflict countries. DPKO's UN partners (UNDP/BCPR, UNDG, DPA, OCHA and EOSG) were incorporated into discussions on coordination challenges of our different planning processes (CAP, PCNA, DPKO mission planning). The process concluded with a very successful exchange of high level briefings to senior staff in DPKO and the World Bank.
3. There is clear recognition on both sides of the importance of DPKO-WB partnership in post-conflict countries, a shared sense of objectives and acknowledgement that political, security and economic reconstruction must be addressed in an integrated manner. At the same time, the working group identified gaps in our knowledge of each other's respective processes and instruments. These gaps impede operational cooperation on issues of mutual concern, particularly economic governance issues, customs and transit and natural resource management.
4. We have therefore agreed to continue to develop DPKO-WB strategic cooperation focusing on four areas: a) exchange discussions on our respective instruments in relation to post-conflict economic governance (Security Council processes, WB budget support operations and public finance management reviews); b) six-monthly exchanges on post-conflict operations, with particular focus on Africa; c) provision of induction training/briefing to senior staff including the possible participation of World Bank staff in DPKO senior management training courses; and d) joint research projects. One of these, a mapping exercise of relations between senior mission management and the Bank in the field, is already underway.
5. In the context of wider UN-World Bank cooperation, coordination of our respective planning processes is an area in which we hope to move forward. This effort could usefully be incorporated in the proposed DPKO-led inter-agency review of the Integrated Missions Planning Process (IMPP). I hope to explore this issue shortly with the new head of UNDP, Mr. Dervis. Another area identified is a joint review of current staff exchanges between the World Bank and the UN system.



6. Important as these strategic processes are, I believe that, ultimately, operational cooperation will be the engine that drives forward DPKO's partnership with the World Bank. For this reason, it is crucial that we continue to explore the specific cases of Liberia and DRC, where our two organizations must spearhead larger international efforts to address economic governance issues in post-conflict transitional governments. Without progress in this area, the best security provisions in the world will fail to bring about definitive peace.

7. During my initial visit to Washington in March I met with Mr. Wolfowitz. As the new World Bank President settles in to his new position, I will, with your concurrence, solicit his support for the continued development of our strategic partnership and keep you apprised of our progress.

~~MNB~~ - No need  
for us to write  
again to JMG?  
LM

HO - pls track  
MNB's comments  
"no need to write  
to JMG again"  
in 103. Then → C

J. M. Guéhenno  
Jean-Marie Guéhenno  
13 July 2005

cc: Deputy Secretary-General  
Mr. Malloch Brown  
Mr. Gambari

LM

MNB  
handwritten initiative by IE. but  
I agree with your  
comment.  
Please convey to JMG.

Could we please convey  
back to J.M. 6 noting  
that the memo on it  
the key point of co-ordination:  
PESO and that this  
cannot be integrated  
mission planning is the  
key level of effective  
co-ordination. Very important  
also ~~express~~ present in this  
way as so help to get  
WB buy-in to Peacebuilding  
Commission  
MNB

As we wrote already  
correct? MNB

Yes.

~~27/7~~

Send to Secretary  
Working Group

**Note to Mr. Guéhenno**

**Working Group on DPKO-World Bank strategic cooperation**

1. Thank you for your note of 13 July, which the Secretary-General will see on his return.
2. In the meantime, let me say how pleased I am at the foundations DPKO is laying for further and increased strategic cooperation with the World Bank.
3. In the light of the last week's Policy Committee meeting on the Peacebuilding Support Office, it would be important to now be working with the World Bank to see this new office as the central point of strategic co-ordination on the post-conflict agenda, in that it will help craft a shared strategic framework for the more operational partnership that you are working to develop. This will also help secure full World Bank buy-in to the Peacebuilding Commission.

Thank you.

*Mark Malloch Brown*

Mark Malloch Brown  
21 July 2005

cc: Deputy Secretary-General  
Mr. Gambari

SGOFF

25/7/05 # 3043

SG(direct) 26/7


yes to S<sup>6</sup>  
mmb

**Bruce Jones**

21/07/2005 07:15 PM

To: Laila Manji/NY/UNO@UNHQ

cc: Mark Suzman/NY/UNO@UNHQ

Subject: Re: PBSO and DPKO-World Bank strategic cooperation 

BTW - one thing that the SG should be aware of, is that the World Bank generated idea for more active DPKO/mission roles, in collaboration with them, to develop natural resources management mechanisms, while operationally sound, are creating some blow back for us within the GA process on the peacebuilding commission. Concerns that the UNSC is stretching its mandate into eco/soc areas. Of course, we've done this stuff before both in Kosovo and East Timor under executive authority mandates. But SG should be aware of the broader politics as this moves forward. I'll also raise with DPKO. B